

Financial Statements

For the year ended December 31, 2006

For the year ended December 31, 2006

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Management Report

Management's Responsibility for the Financial Statements

The accompanying financial statements of the Community Foundation of Ottawa are the responsibility of the Foundation's management and have been prepared in accordance with Canadian generally accepted accounting principles. The accounting policies followed by the Foundation are included in the summary of significant accounting policies set out in Note 2 to the financial statements. The preparation of financial statements necessarily involves the use of estimates based on management's judgement, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Foundation's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded, and reliable financial information is available on a timely basis for preparation of the financial statements. These systems are monitored and evaluated by management.

The Audit Committee of the Board of Governors meets with management and the external auditors to review the financial statements and discuss any significant financial reporting or internal control matters prior to the Audit Committee's and Board of Governors' approval of the financial statements.

The financial statements have been audited by Collins Barrow Ottawa LLP, independent external auditors appointed by the Foundation. The accompanying Auditors' Report outlines their responsibilities, the scope of their examination and their opinion on the Foundation's financial statements.

Barbara McInnes
President and CEO

Jana Mlusen

Margot Sunter
Director, Finance and Administration

February 16, 2007



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Auditors' Report

To the Members of Community Foundation of Ottawa

We have audited the balance sheet of the Community Foundation of Ottawa as at December 31, 2006 and the statements of operations and changes in fund balances for the year then ended. These financial statements are the responsibility of the Foundation's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion these financial statements present fairly, in all material respects, the financial position of the Foundation as at December 31, 2006 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles. As required by the Canada Corporations Act, we report that, in our opinion, these principles have been applied on a basis consistent with that of the preceding year.

Chartered Accountants, Licensed Public Accountants

Collins Barrow OHawa LLP

February 16, 2007

Community Foundation of Ottawa Statement of Operations and Changes in Fund Balances

For the year ended December 31 (in thousands of dollars)

	Funds for Charitable Endowment Funds Distribution			Operating Fund Interfund Eliminations					Total Funds								
		2006		2005	2006	2005		2006		2005		2006	2005		2006		2005
Revenue Donations CFO endowment earnings Investment earnings (loss) (Note 3) Funds for charitable distribution Service fee	\$	8,173 - 10,180 - -	\$	3,651 - 6,166 -	\$ 1,536 - - 5,422 -	\$ 555 - (65) 3,471 -	\$	3 57 220 - 1,086	\$	43 54 135 - 978	\$	(6) (57) - (5,422) (1,080)	\$ (37) (54) - (3,471) (975)	\$	9,706 - 10,400 - 6	\$	4,212 - 6,236 - 3
Other earnings		-		-	-	-		115		19		(50)	<u> </u>		65		19
		18,353		9,817	6,958	3,961		1,481		1,229		(6,615)	(4,537)		20,177		10,470
Expenses																	
Funds for charitable distribution (Note 3) Grants		5,422 -		3,471 -	- 5,127	- 3,124		-		-		(5,422) (113)	(3,471) (91)		- 5,014		3,033
Investment fee (Note 3)		192		158	-	-,		7		5		-	-		199		163
Service fee (Note 3)		1,065		965	15	10		-		-		(1,080)	(975)		-		-
Salaries and benefits		-		-	-	-		945		846		-	-		945		846
Other administrative expenses		-		-	-	-		396		302		-	-		396		302
Amortization of capital assets		-		-	-	-		20		19		-	-		20		19
		6,679		4,594	5,142	3,134		1,368		1,172		(6,615)	(4,537)		6,574		4,363
Excess of revenue over expenses		11,674		5,223	1,816	827		113		57		-	-		13,603		6,107
Fund balances, beginning of year		75,575		70,308	4,955	4,172		229		172		-	-		80,759		74,652
Interfund transfers		18		44	(13)	(44)		(5)		-		-	-		-		
Fund balances, end of year	\$	87,267	\$	75,575	\$ 6,758	\$ 4,955	\$	337	\$	229	\$	-	\$ -	\$	94,362	\$	80,759

Community Foundation of OttawaBalance Sheet

December 31 (in thousands of dollars)							2006	2005
				Funds for				
	Er	ndowment			С	perating	Total	Total
		Funds	Dis	stribution		Fund	Funds	Funds
Assets								
Current								
Cash and short-term deposits	\$	-	\$	156	\$	29	\$ 185	\$ 406
Accounts receivable		3		1		26	30	32
Accrued interest receivable		404		2		-	406	383
Prepaid expenses		-		-		20	20	16
		407		159		75	641	837
Investments (Note 4)		87,105		7,627		291	95,023	85,722
Real estate (Note 6)		300		· •		-	300	300
Capital assets (Note 7)		-		-		25	25	13
	\$	87,812	\$	7,786	\$	391	\$ 95,989	\$ 86,872
Current Accounts payable Grants payable Managed funds Retractable funds Deferred project revenue	\$	- - 545 - -	\$	- 999 29 - -	\$	26 - - - 28	\$ 26 999 574 - 28	\$ 33 604 465 5,000 11
		545		1,028		54	1,627	6,113
Fund Balances Endowment funds Contributed capital Reinvested earnings (Note 3) Funds for distribution (Note 5) Operating fund Investment in capital assets Unrestricted		76,823 10,444 - - -		- - 6,758 - -		- - - 25 312	76,823 10,444 6,758 25 312	68,650 6,925 4,955 13 216
		87,267		6,758		337	94,362	80,759
	\$	87,812	\$	7,786	\$	391	\$ 95,989	\$ 86,872

On Behalf of the Board:

James R. Nininger, PhD Chair, Board of Governors

Scott Wilson, FCA, TEP Treasurer

December 31, 2006 (in thousands of dollars)

1. Nature of Foundation and Nature of Funds

The Community Foundation of Ottawa (the Foundation) is a not-for-profit organization incorporated under Part II of the Canada Corporations Act, and as a registered charity is not subject to income taxes. The Foundation is a pooling of charitable gifts in endowment or restricted funds, the earnings from which are used to meet a wide range of community needs and interests - the arts and other cultural activities, scholarships, medical and scientific research, environmental concerns and social issues. On approval by the Board of Governors, earnings are allocated to a charitable cause or organization as advised by the donor.

2. Summary of Significant Accounting Policies

These financial statements have been prepared in accordance with Canadian generally accepted accounting principles for not-for-profit organizations. They reflect the following significant accounting policies:

Accounting method

The Foundation follows the restricted fund method of accounting for contributions.

The Endowment Funds report resources contributed for endowment. The earnings on these funds are divided between the various funds as explained in Note 3.

Funds for Charitable Distribution are externally restricted funds reporting donations that will be distributed as advised by the donors. Funds for Charitable Distribution also report that portion of investment earnings on the endowment funds that is available for charitable distribution.

The Operating Fund accounts for revenues and expenses related to the Foundation's operations.

Managed funds are owned by other charities and pooled with the Foundation's assets for investment purposes. The managed funds assets are offset by the managed funds liability on the balance sheet and any revenues and expenses accruing to these funds are not reflected on the Statement of Operations and Changes in Fund Balances.

Retractable funds may have to be returned to other charitable organizations with one year's notice. The original gift amounts are pooled with the Foundation's assets for

December 31, 2006 (in thousands of dollars)

2. **Summary of Significant Accounting Policies** (continued)

investment purposes and are offset by the retractable funds liability on the balance sheet. The investment earnings of these funds are wholly owned by the Foundation and are therefore reflected on the Statement of Operations and Changes in Fund Balances.

The Foundation has certain endowment funds, the earnings of which are designated by donors to support the Foundation's operations.

Use of estimates

The preparation of financial statements in accordance with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results may differ from management's best estimates as additional information becomes available.

Investments

Marketable securities are recorded at market value. Investment earnings include interest and dividends received, accrued interest, and realized and unrealized market gains and losses. Custodial and investment counsel fees related to investments are shown separately.

Other investments are recorded at cost and are written down only when there is a decline in value that is other than temporary.

Capital assets

Capital assets are recorded at cost. Amortization of capital assets is determined using the straight-line method over the following terms:

Computer hardware3 yearsComputer software2 yearsFurniture and fixtures5 years

December 31, 2006 (in thousands of dollars)

2. **Summary of Significant Accounting Policies** (continued)

Real estate

Real estate property is recorded at cost which was determined by an independent appraiser at the date of the donation.

Donated materials

The Foundation may receive assets and materials at no cost from various sources. Significant donations of these items are recorded in the accounts at their estimated fair value at the date of the donation.

Donated services

The Foundation benefits from the service of volunteers. Because of the difficulty of determining their fair value, donated services are not recognized in these financial statements.

Cash flow statement

A statement of cash flows has not been presented as management does not consider that it would provide significant additional meaningful information.

3. Distribution and Reinvestment of Annual Investment Earnings

The Foundation's Distribution and Reinvestment Policy provides guidelines for determining the portion of the annual investment earnings to be distributed to cover charitable distributions and service fees and to be reinvested in the Endowment Funds to provide a reserve against both inflation and lower investment returns. This policy helps to ensure that there is a reasonably consistent level of charitable distributions over the long term.

On an annual basis, the Board of Governors establishes the level of distribution and reinvestment, taking into account various factors including community needs, the current level of reinvested earnings and the investment earnings for the year.

December 31, 2006 (in thousands of dollars)

3. **Distribution and Reinvestment of Annual Investment Earnings** (continued)

In 2006, the investment earnings in Endowment Funds totalling \$10,180 (2005 - \$6,166) were allocated as follows:

		2006		2005
Investment fees	\$	192	\$	158
Service fee for current year	,	1,065	,	965
Funds for charitable distribution		5,422		3,471
Endowment funds – reinvestment		3,501		1,572
Total earnings allocated	\$	10,180	\$	6,166

At December 31, 2006, the cumulative amount set aside to date, in Endowment Funds, to protect against lower investment returns and inflation was \$10,444 (2005 - \$6,925).

The investment earnings were comprised of the following:

	2006	2005
Interest and dividend income	\$ 3,109	\$ 2,803
Accrued interest revenue	24	28
Realized gains	6,743	599
Unrealized gains (losses)	(275)	3,164
U.S. exchange gains (losses)	579	(428)
	\$ 10,180	\$ 6,166

4. Investments

Determination of carrying value

Cash and cash equivalents which include investment certificates and treasury bills are valued at cost which approximates market value at the year-end.

December 31, 2006 (in thousands of dollars)

4. **Investments** (continued)

Bonds and debentures, and equities consisting of publicly traded shares, are recorded at prices based on published market quotations at the year-end.

Shares of a private Canadian corporation are recorded at cost and are written down only when there has been a decline in value that is other than temporary. The cost was determined by an independent appraiser at the time of their donation to the Foundation. The carrying value is based on management's best estimates of the private corporation's current share value.

Cash surrender value of life insurance is further explained in Note 8 and is recorded at values provided by the respective life insurance companies.

Investment risk

Investment in financial instruments renders the Foundation subject to investment risks. These include the risk arising from changes in interest rates, in rates of exchange for foreign currency, and in equity markets both domestic and foreign. They also include the risks arising from the failure of a party to a financial instrument to discharge an obligation when it is due.

The Foundation has adopted investment policies, standards and procedures to control the amount of risk to which it is exposed. The investment practices of the Foundation are designed to avoid undue risk of loss and impairment of assets and to provide a reasonable expectation of fair return given the nature of the investments. The maximum investment risk to the Foundation is represented by the carrying value of the investments.

Concentration risk

Concentration of risk exists when a significant proportion of the portfolio is invested in securities with similar characteristics or subject to similar economic, political or other conditions. Management believes that the concentrations described herein do not represent excessive risk.

December 31, 2006 (in thousands of dollars)

4. **Investments** (continued)

Foreign currency risk

Foreign currency exposure arises from the Foundation's holdings of non-Canadian bonds and equities. At year-end the Foundation held 19% (2005 - 28%) of its investments in securities subject to foreign currency exposure.

		2006	20				
Investments at market value:	Carrying	Value %	Carrying	Value %			
investments at market value.							
Cash and cash equivalents	\$ 15,287	16	\$ 3,572	4			
Bonds and debentures							
Government bonds	30,557	32	28,189	33			
Corporate bonds	13,467	14	14,483	13			
U.S. bonds	1	-	-	-			
	44,025	46	39,672	46			
Equities			·				
Canadian shares	17,860	19	18,526	22			
U.S. shares	17,368	19	16,268	19			
International equities (Non U.S.)	89	-	7,325	9			
	35,317	38	42,119	50			
	94,629	100	85,363	100			
Other investments Shares of a private corporation Cash surrender value of life	-	-	1	-			
insurance policies (Note 8)	394	-	358	-			
	394	-	359				
Total investments at market value	\$ 95,023	100	\$ 85,722	100			
Investments, at original cost	\$ 83,716		\$ 76,203				

December 31, 2006 (in thousands of dollars)

4. **Investments** (continued)

The carrying value of shares in a private corporation is based on management's best estimates of the private corporation's current share value. In 2006, the Foundation further wrote down the private shares to a carrying value of zero.

5. Funds for Charitable Distribution

At the end of the year, these funds were comprised of the following:

Unspent restricted donations
Unspent charitable distributions
from prior years
Funds for charitable distributions
in the following year

2006	2005
\$ 618	\$ 177
718	1,307
5,422	3,471
\$ 6,758	\$ 4,955

6. Real Estate

The Community Foundation of Ottawa shares ownership of a property known as Fairfields, a designated historical property. The property is recorded at the appraised value at the time of donation, which was determined by an independent appraiser at the time of the donation. The expenses related to the management and upkeep of the property are funded by a designated endowment fund.

December 31, 2006 (in thousands of dollars)

7. Capital Assets

					2006		2005
					Net		Net
		Accum	ulated	В	Book	Book	
	Cost	Amortization		Value		Value	
Computer hardware and software Furniture and fixtures	\$ 165 42	\$	152 30	\$	13 12	\$	12 1
	\$ 207	\$	182	\$	25	\$	13

8. **Deferred Gifts**

Life insurance

The Foundation is the beneficiary of life insurance policies. At December 31, 2006 the amount of insurance in force for which the Foundation is the owner and beneficiary totals \$4,673 (2005 - \$4,582). Premiums paid during the year by the insured donors were \$104 (2005 - \$95). These amounts are not recorded in the accompanying financial statements. Some life insurance policies carry a cash surrender value, which has been recorded in the Foundations investment assets and the investment revenues to date in the amount of \$394 (2005 - \$358).

Bequests

The Foundation has been designated the beneficiary of certain estates. The amount of these planned gifts is not readily determinable.

December 31, 2006 (in thousands of dollars)

9. Lease Commitments

The Foundation has entered into lease commitments until May 31, 2008 to lease office space for the following gross amounts. A portion of these amounts will be recovered from sub-tenants.